



BEST PRACTICES for:

Public Outreach and Education for Carbon Storage Projects



First Edition



Disclaimer

This report was prepared as an account of work sponsored by an agency of the United States Government. Neither the United States Government nor any agency thereof, nor any of their employees, makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately owned rights. Reference therein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the United States Government or any agency thereof. The views and opinions of authors expressed therein do not necessarily state or reflect those of the United States Government or any agency thereof.

Cover Photos

Top Left: SECARB teacher training session

Center: MGSC–Illinois Geological Survey CO₂ storage demonstration

Bottom Left: SECARB tour of Plant Daniel CO₂ pilot injection
(Credit: Southern Company–Mississippi Power)

Bottom Right: BSCSP information session



Public Outreach and Education for Carbon Storage Projects

DOE/NETL-2009/1391

December 2009

National Energy Technology Laboratory
www.netl.doe.gov



Table of Contents

List of Acronyms and Abbreviations	6
List of Tables	7
List of Figures	8
Executive Summary	9
Public Outreach and Education for Carbon Storage Projects	
1.0 Introduction	11
The Lifecycle and Parameters of CO ₂ Storage Projects	12
Public Outreach – What Is It? Why Is It Necessary?	13
2.0 Best Practices in Public Outreach Programs and Activities	15
Best Practice 1: Integrate Public Outreach with Project Management	15
Best Practice 2: Establish a Strong Outreach Team	16
Best Practice 3: Identify Key Stakeholders	17
Best Practice 4: Conduct and Apply Social Characterization	20
Best Practice 5: Develop an Outreach Strategy and Communication Plan	21
Best Practice 6: Develop Key Messages	24
Best Practice 7: Develop Outreach Materials Tailored to the Audiences	24
Best Practice 8: Actively Oversee and Manage the Outreach Program throughout the Life of the CO ₂ Storage Project	27
Best Practice 9: Monitor the Performance of the Outreach Program and Changes in Public Perceptions and Concerns	29
Best Practice 10: Be Flexible – Re ne the Outreach Program As Warranted	30
3.0 Conclusion	31
Appendix 1: RCSP Information	32
Appendix 2: Planning and Managing Public Outreach Activities	38
Appendix 3: Using Social Characterization to Enhance Project Management	42
Appendix 4: Sample Communications Plan	44
Appendix 5: Sample Press Release Elements	47
Appendix 6: Sample Fact Sheet and Poster Guides	48
Appendix 7: Planning A Site Visit	51
Appendix 8: Conducting a Focus Group	54
Appendix 9: Resources and Additional Information	58
Acknowledgments	60
Contacts	61

List of Acronyms and Abbreviations

Acronym/Abbreviation	De nition
3-D _____	Three-Dimensional
Big Sky _____	Big Sky Carbon Sequestration Partnership
CBM _____	Coalbed Methane
CCP _____	CO ₂ Capture Project
CCS _____	Carbon Capture and Storage
CO ₂ _____	Carbon Dioxide
CSI _____	Climate Status Investigations
DOE _____	U.S. Department of Energy
ECBM _____	Enhanced Coalbed Methane
EERC _____	Energy and Environmental Research Center
EIS _____	Environmental Impact Statement
EOR _____	Enhanced Oil Recovery
EPA _____	U.S. Environmental Protection Agency
FEP _____	Features, Events, and Processes
GCCC _____	Gulf Coast Carbon Center
GIS _____	Geographic Information System
GHG _____	Greenhouse Gas
H ₂ S _____	Hydrogen Sul de
IABC _____	International Association of Business Communicators
IEA _____	International Energy Agency
IPCC _____	Intergovernmental Panel on Climate Change
LBNL _____	Lawrence Berkeley National Laboratory
MGSC _____	Midwest Geological Sequestration Consortium
MIT _____	Mechanical Integrity Test
MRSCP _____	Midwest Geological Carbon Sequestration Consortium
NATCARB _____	National Carbon Sequestration Database and Geographical Information System
NETL _____	National Energy Technology Laboratory
NEPA _____	National Environmental Policy Act
NGO(s) _____	Non-Governmental Organization(s)
OWG _____	Outreach Working Group
PCOR _____	Plains CO ₂ Reduction Partnership
PPE _____	Personal Protection Equipment
PRSA _____	Public Relations Society of America
RCSP _____	Regional Carbon Sequestration Partnership
SECARB _____	Southeast Regional Carbon Sequestration Partnership
SWP _____	Southwest Regional Partnership
UIC _____	Underground Injection Control
WESTCARB _____	West Coast Regional Carbon Sequestration Partnership

List of Tables

Table 2-1: Description of Major Stakeholder Groups _____	18
Table A2-1: Examples of Outreach Objectives and Activities by Planning Stage _____	39
Table A2-2: Sample Planning Matrix: Managing Pre-Site Announcement Activities and Seismic Survey _____	40

List of Figures

Figure 1-1: Public Outreach Process Flow Chart	13
Figure 1-2: BSCSP Information Session	14
Figure 2-1: Physical Model Demonstration at an RCSP Open House	27
Figure A1-1: RCSP Validation Phase Activities	34
Figure A1-2: Validation Phase Geologic and Terrestrial Field Test Project Details	35
Figure A3-1: Comparison of Data Collection Challenges and Information Values	42
Figure A7-1: Main Phases to Planning a Site Visit	51
Figure A9-1: Core Sample Demo	58

Executive Summary

This manual represents a distillation of best practices for public outreach and education to support carbon dioxide (CO₂) storage projects; it is derived from the experiences of the seven Regional Carbon Sequestration Partnerships (RCSPs). Within the scope of the RCSP initiative, the partnerships have recognized the importance of conducting public outreach in tandem with the pilot-scale field tests. The goal of these field tests is to validate CO₂ storage opportunities in each of the RCSP regions. Results obtained from these efforts are providing the foundation for future commercialization efforts – and even more extensive outreach efforts. The best practices highlighted in this manual add a valuable perspective by addressing the practical implications of implementing CO₂ storage projects across a variety of U.S. geologic and cultural settings. The objective of the Public Outreach and Education for Carbon Storage Projects Best Practices Manual is to communicate the lessons learned and to recommend best practices emerging from the first six years of public outreach conducted by the seven RCSPs. The manual is intended to assist project developers in understanding and adopting best practices in outreach to support CO₂ storage projects. Although project developers are the primary audience for this document, other stakeholders may find the contents of this document of interest.

Early CO₂ storage projects have been highly visible and their success will likely impact future CO₂ storage projects. The primary lesson learned from the RCSPs' experience is that public outreach should be an integrated component of project management. Conducting effective public outreach will not necessarily ensure project success, but underestimating its importance can contribute to delays, increased costs, and community ill will. Effective public outreach involves listening, sharing information, and addressing concerns through proactive community engagement. The intent of the individuals who have contributed to this document is to facilitate project success and boost the effectiveness of outreach efforts. The following best practices represent a framework for designing an outreach program associated with a CO₂ storage project. Based on the specific characteristics of a planned project, the project developers, and the

community in which the project is planned, some of these best practices may be more relevant than others. This manual was developed as a means to share the experience gained to date and inform future project developers.

Best Practice 1: Integrate Public Outreach with Project Management

Best Practice 2: Establish a Strong Outreach Team

Best Practice 3: Identify Key Stakeholders

Best Practice 4: Conduct and Apply Social Characterization

Best Practice 5: Develop an Outreach Strategy and Communication Plan

Best Practice 6: Develop Key Messages

Best Practice 7: Develop Outreach Materials Tailored to the Audiences

Best Practice 8: Actively Oversee and Manage the Outreach Program throughout the Life of the CO₂ Storage Project

Best Practice 9: Monitor the Performance of the Outreach Program and Changes in Public Perceptions and Concerns

Best Practice 10: Be Flexible – Refine the Public Outreach Program as Warranted



Public Outreach and Education for Carbon Storage Projects

1.0 Introduction

Carbon dioxide (CO₂) is the most common anthropogenic greenhouse gas (GHG). According to the U.S. Environmental Protection Agency (EPA), the United States emitted roughly 6.2 billion tons of CO₂ in 2006 due to the combustion of fossil fuels.¹ Nearly 40 percent of these emissions were due to combustion of fossil fuels to generate electricity.² Carbon capture and storage (CCS) is an emerging strategy for preventing the emission of anthropogenic CO₂ into the atmosphere. The long-term storage of anthropogenic CO₂ is a promising technology for slowing, and ultimately reversing, the buildup of GHG emissions in the atmosphere. Carbon dioxide storage can take place in several settings, including terrestrial ecosystems (biomass, soils, and trees), oceans, and deep geologic formations. The latter, known as geologic CO₂ storage (or sequestration), is the focus of this manual and is referred to as “CO₂ storage” hereafter. Underground geologic features, such as depleted oil and gas reservoirs; unmineable coal beds; and deep, brine-filled (saline) rock formations, are all potentially suitable reservoirs for secure, long-term CO₂ storage.

The U.S. Department of Energy (DOE) estimated a potential storage capacity of 3,900 billion tons of CO₂ within geologic reservoirs in the United States and parts of Canada.³ This capacity estimate is sufficient to store CO₂ emissions for at least several centuries from large “point sources” in these two countries at current emission rates. The Intergovernmental Panel on Climate

Change (IPCC) states, “. . .to continue to extract and combust the world’s rich endowment of oil, coal, peat, and natural gas at current or increasing rates, and so release more of the stored carbon into the atmosphere, is no longer environmentally sustainable, unless CCS technologies currently being developed can be widely deployed.”⁴ The prospect of achieving significant CO₂ emission cuts through CO₂ storage has led to growing interest and investment by governments and the private sector to develop the necessary technology and to demonstrate how this approach can be safely and effectively implemented.

One of the prominent CO₂ storage demonstration programs in the United States is DOE’s Regional Carbon Sequestration Partnership (RCSP) Initiative managed by DOE’s National Energy Technology Laboratory (NETL). The RCSP Initiative has the goal of developing a network of public-partnerships at the regional level to lay the groundwork for practical and environmentally sound CO₂ storage. In Fall 2003, DOE funded seven regional partnerships to work with regional experts to identify and characterize major CO₂ sources; identify and characterize major geologic zones suitable for storage of CO₂; address regulatory needs, best practices, and CO₂ storage project opportunities; and undertake outreach and education (see Appendix 1 for additional information).

At the onset of the RCSP Initiative, CO₂ storage was unknown to many audiences, including policy developers, community leaders, nongovernmental organizations (NGOs), educators, and the general public. During the early years of the RCSP Initiative, public opinion surveys revealed little public familiarity with the term “CO₂ storage” and even less understanding of the meaning of the term.^{5,6} Low public awareness, combined with related concerns

¹ U.S. EPA, “Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2006,” Table 2-5: CO₂ Emissions For Fossil Fuel Combustion By End Use Sector, Washington, DC (2008).

² Ibid.

³ DOE – Office of Fossil Energy (FE), NETL: Carbon Storage Atlas of the United States and Canada, Second Edition, 2008.

⁴ B. Metz, O.R. Davidson, P.R. Bosch, R. Dave, L.A. Meyer (eds), “Contribution of Working Group III to the Fourth Assessment Report of the Intergovernmental Panel on Climate Change,” 2007, Cambridge University Press, Cambridge, United Kingdom and New York, NY, USA.

⁵ Curry, T.E., D.M. Reiner, M.A. de Figueiredo, and H.J. Herzog, “A Survey of Public Attitudes towards Energy and Environment in Great Britain,” March 2005.

⁶ Reiner, D.M., T. Curry, M. de Figueiredo, H. Herzog, S. Ansolabehere, K. Itaoka, M. Akai, F. Johnsson, M. Odenberger, “An International Comparison of Public Attitudes towards Carbon Capture and Storage Technologies,” presented at the 8th International Conference on Greenhouse Gas Control Technologies, Trondheim, Norway, June 2006.

on climate science and fuel preferences, suggested that ongoing outreach and education would be critical to boosting the public's understanding of CO₂ storage and to getting their informed input to project implementation decisions. These concerns include: the degree to which an individual believes climate change is occurring and could personally affect his or her way of life; the feasibility of other carbon-reducing options; the status of CO₂ storage as an emerging technology with potential risks; and environmental concerns over expanded use of coal, petroleum products, or other fuels.

In recognition of the importance and complexity of the issues involved with CCS, DOE charged the RCSPs with developing and implementing an outreach and education program that would:

- Raise the awareness and understanding of the general population in the RCSP regions with respect to long-term CO₂ storage in geologic formations for GHG reduction.
- Focus outreach on audiences in areas where CO₂ storage validation tests or long-term demonstrations are planned.

The significant technical underpinnings for CO₂ storage are found in the processes of enhanced oil recovery (EOR) (where CO₂ is injected into mature oil fields to help lower the viscosity of residual oil that might not be recovered otherwise), underground natural gas storage, and disposal of industrial fluid wastes in the subsurface. There is extensive information available that describes the discovery of CO₂ in the subsurface; the history of CO₂ use in EOR and now the new application in geologic storage; the geologic occurrence of CO₂; and the underlying technologies of CO₂ capture, transport, and underground storage and monitoring. However, access to information is of little use if the efforts for sharing that information are poorly matched to the needs of the target audiences. This manual represents a distillation of best practices for outreach and education derived from the experience of the seven RCSPs that have conducted CO₂ storage field verification tests and are now planning and/or conducting large-scale CO₂ storage demonstrations in their respective regions. These best practices add a valuable perspective by addressing the practical implications of implementing CO₂ storage projects across a variety of U.S. geologic and cultural settings. The manual represents a framework for designing an outreach program

associated with a CO₂ storage project. Based on the specific characteristics of a planned project, the project developers, and the community in which the project is planned, some of these best practices may be more relevant than others. This manual is intended to assist project developers in understanding and adopting outreach best practices to support CO₂ storage projects. Although project developers are the primary audience, other stakeholders will likely find this manual of interest.

The Lifecycle and Parameters of CO₂ Storage Projects

Most CO₂ storage projects will unfold through a series of overlapping stages, including project conceptualization and fundamental source/sink matching, site screening and selection, site characterization, project design and permitting, project operations, closure, and post-closure monitoring and environmental stewardship (See Figure 1-1). In some stages, obtaining legal or regulatory permission for several aspects of a project, such as access to public and private property, use of pore space, and permits for drilling and CO₂ injection, will necessitate some level of public interaction on behalf of the project team. Furthermore, most organizations strive to develop and maintain good relations with the communities where their facilities are located. One goal of public outreach is to establish open lines of communication between project developers and a host community; this will provide a means to solicit community input, build trust, and ensure the community that the project will be safely and responsibly carried out. In many cases the developer may have longstanding relationships with the community where a project might occur. When this is true, a goal of public outreach is to build on those relationships.

Despite important differences, CO₂ storage projects all share some common characteristics – they occupy land at the surface of the earth, as well as a three-dimensional (3-D) space in the subsurface. As such, CO₂ storage projects have a highly visible surface component and a subsurface component that can only be visualized through the use of monitoring technologies.

CCS projects may be affiliated with existing CO₂ sources (i.e., industrial plants) or they may be part of a plant expansion or a new development. Thus, local stakeholders may have a long history with the

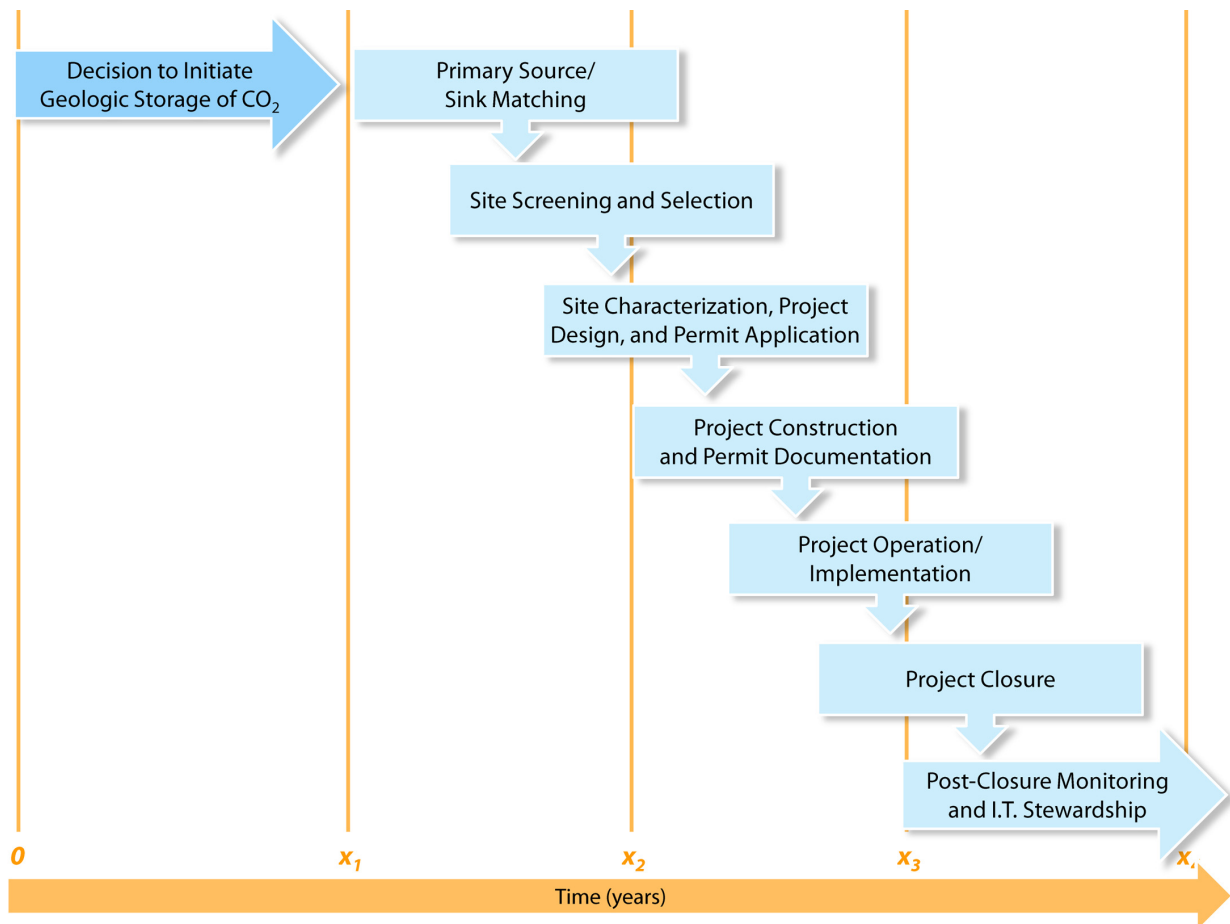


Figure 1-1: Public Outreach Process Flow Chart

CO₂ source or, in the case of a new facility, may be unfamiliar with both the operator and the CO₂ storage operations proposed in conjunction with the new facility. In the future, projects may also take the form of central regional CO₂ repositories serving a number of CO₂ sources linked by pipeline(s).

In addition, the level of activity at a CO₂ storage project site can range from minimal alterations to oil field equipment in the case of an EOR project to major engineering projects that entail alterations to the CO₂ source, pipeline construction, drilling injection wells, and installing monitoring systems.

Public Outreach – What Is It? Why Is It Necessary?

Public outreach involves both the transfer of information and a means to gauge the success of the transfer. It begins at the onset of the project, continues through the close of the project, and involves each individual on the

project team. In addition, public outreach encompasses an array of activities through which information about CO₂ storage projects is shared with, and feedback is obtained from, stakeholders. In this context, stakeholders are the parties who believe they are most affected by CO₂ storage project decisions.⁷ Hence, the group of relevant stakeholders for a particular project will be somewhat self-defined based on the project specifics.

When done effectively, public outreach can be used to help identify the main values and concerns of a host community as well as the perceived benefits of a proposed project. This understanding can help a project team to foster public acceptance by addressing the issues of relevance to a particular community. However, it should be noted that public outreach, even when done well, does not guarantee public acceptance of a given CO₂ storage project.

⁷ Cox, Robert. 2009 Edition. Environmental communication and the public sphere. Sage Publications, Thousand Oaks, California, USA.

